## Navneet Education

## Profitable syllabus

| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs.220 | BUY |

Navneet education is the first company to be listed in 1994 in the education content publishing segment and derives the majority of its revenues from publication segment (56\% of revenues with ~65-70\% market share in Maharashtra \& Gujarat) and stationery segment ( $41 \%$ ). With syllabus change in SSC curriculum being the major driver of revenues for content publication segment, we expect this segment to grow at c.15\% in FY18 with stable margins, while the acquisition of Encyclopaedia Britannica India will open up the CBSE curriculum text books segment space and provide more revenue opportunities in geographies which hitherto were unexplored. The stationery segment has stabilized in the recent years as the export contribution to the revenues has increased to ~47\% in FY2017 (from 22\% in FY2012) and we believe, vendor consolidation in the paper stationery segment and healthy export revenues should drive both revenues and margins in this segment in the near term. The cash flow generation has been impressive with pre-tax cash flows to EBITDA at an average of $\sim 100 \%$ during FY15-17E, while the RoEs are strong at an average of $\sim 26 \%$ in the last 5 years. We initiate Navneet with a BUY rating and arrive at a target price of Rs. 220 by ascribing 20x to Mar-19EPS.

- Content Publication segment (57\% of revenues): The business model of this segment is robust with authors receiving royalty payment linked to sales, for providing content, while the manufacturing happens in its own facilities in Gujarat (Dantali and Rakanpur). With Navneet commanding a lion's share of $\sim 65 \%$ in Maharashtra and $70 \%$ in Gujarat in the supplementary text books segment ( $90 \%$ of standalone publication revenues), any change in the syllabus in SSC schools drives high teens revenue growth, as the books need to be completely replaced. Additionally, the acquisition of Encyclopaedia Britannica India (EBI) will perfectly complement the text-books business of Navneet, as EBI does not cater meaningfully to Gujarat and Maharashtra segments, while the acquisition also provides an opportunity for Navneet to enter the core text books space (i.e. providing syllabus content) for CBSE curriculum, which hitherto was catering to the ancillary space (Grammar books, G.K. books etc.) for CBSE curriculum. Also, with in-house manufacturing facilities, the margins for the acquired entity should witness tailwinds and we expect the margins to move to $\sim 14 \%$ in FY2021 (vs. $\sim$ Rs.100mn loss in FY17).
- Stationery segment (41\% of revenues): The stationery segment ran through a series of crests and troughs with erratic revenue profile and low margins, as ITC, the largest player in this segment has lowered prices and forced other players like Navneet to follow suit. Gradually this segment has stabilized, as the share of exports increased from ~22\% in FY2012 to 47\% in FY2017. The U.S. region contributes to $\sim 67 \%$ of export revenues primarily driven by Walmart ( $\sim 77-78 \%$ of U.S. revenues) while ASDA stores is the largest client ( $\sim 40-50 \%$ of Europe revenues) in the European region ( $\sim 18-20 \%$ of export revenues) The paper-stationery segment is highly fragmented with cut-throat competition from unorganized players as the value addition of manufacturers is very limited in this business. However, with in-house manufacturing facilities, Navneet now has visibility on stationery export revenues for next three years as it provides large capacity versus third party sourcing by competitors.

| Initiating Coverage |  |  |  |
| :---: | :---: | :---: | :---: |
| Date |  | 28 ${ }^{\text {th }}$ June 2017 |  |
| SENSEX |  | 30,958 |  |
| Nifty |  | 9,511 |  |
| Bloomberg |  | NELI IN |  |
| Shares o/s |  | 234mn |  |
| Market Cap |  | Rs.40bn |  |
| 52-wk High-Low |  | Rs.194-91 |  |
| 3m Avg. Daily Vol |  | Rs. 41 mn |  |
| Index member |  | BSE SMCAP |  |
| \% Share holding |  |  |  |
| Promoters |  | 61.8\% |  |
| Institutions |  | 21.2\% |  |
| Public |  | 17.0\% |  |
| Stock performance (\%) |  |  |  |
|  | 1m | 3 m | 12m |
| NELI | 1\% | 12\% | 83\% |
| Sensex | 0\% | 5\% | 17\% |
| CNXIT | -6\% | -7\% | -10\% |

Financial summary

| Year | Revenues (Rs. mn) | EBITDA (Rs. mn) | PAT (Rs. mn) | EPS (Rs.) | P/E(x) | RoE(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY17 | 11,813 | 2,813 | 1,706 | 7.2 | 23.5 | 28.4\% |
| FY18E | 13,645 | 3,368 | 2,211 | 9.5 | 18.0 | 28.6\% |
| FY19E | 15,714 | 3,884 | 2,552 | 10.9 | 15.6 | 28.3\% |
| FY20E | 17,900 | 4,431 | 2,922 | 12.5 | 13.6 | 27.7\% |


| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs.220 | BUY |

## NAVNEET ${ }^{\text {® }}$ NAVNEET EDUCATION LIMITED

## Company Background

Navneet is the leader in the text book publication business in India, with a 74\%market share of the organized market. Three segments that drive growth are:

PUBLISHING: Navneet provides supplementary books (work books, guides and 21 question sets) to students in Maharashtra and Gujarat. It has also ventured into textbook publication for CBSE students across India and has recently acquired Encyclopaedia Britannica India to cater to the CBSE text-books segment

STATIONERY: Provides paper and non-paper stationery across India through 85,000 retail outlets. Paper stationery accounts for $94 \%$ of total stationery revenues, of which $45 \%$ are derived from exports.

E-LEARNING: This includes digital content for B2B and B2C segments. B2B products include digital content for state curriculum of Maharashtra and Gujarat, while B2C products include Pendrives, CDs and Tablets loaded with State \& CBSE curriculum


Source: Company data, Spark Capital


[^0]| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs. 220 | BUY |

## Business operations

Navneet provides educational syllabus based content in both print and digital medium, and also manufactures paper \& non-paper stationery products. The company commands a significant market share of c65\% in the western India (65\% in Maharashtra and 70\% in Gujarat) in the supplementary text books segment, focussed on the state syllabus. Navneet has also ventured into providing text books for CBSE and ICSE board students in states like A.P, Karnataka, TN, Delhi NCR region and Kerala. Navneet has more than 225 authors and 2,500 titles under its brand.


## Company Financials



## Navneet Education

The in-house manufacturing setup is one of the key competitive advantage

Navneet has a strong sales team of more than 450 personnel, while the distribution network is strong with c1,200 distributors, 16 C\&F and 3 Mother depots


Work books offer lesser margins (c20\%) to the vendors as it follows pull strategy, while Guides \& 21 Question sets offer higher margins (c30\%) to vendors as the sales happen through push strategy


Business cycle

## Effect on P\&L and Balance Sheet

| - Huge manufacturing expenditure <br> - Inventory rises | - Huge manufacturing expenditure <br> - Inventory at its peak <br> - Short term borrowings from banks | - Highest revenue amongst all quarters <br> - Major profits realized | - Thin balance sheet <br> - Zero debt |
| :---: | :---: | :---: | :---: |
| Activities During the Quarter |  |  |  |
| - Paper purchase contracts <br> - Start of printing activity <br> - Sales approx. 10-15\% | - Printing activity continues <br> - Marketing activity starts for next academic year <br> - Sales approx. 15\% | - Printing activity continues <br> - Major sale made approx. 5055\% | - Major debtors realized <br> - Sales approx 15-20\% |
| Oct-Dec | Jan-Mar | Apr-Jun | Jul-Sep |

Navneet Education
As $1 Q$ is the strongest quarter, working capital is high at the year end but looking at the year end working capital figure can be misleading


Source: Company data, Spark Capital

The working capital days are significantly lower for the first half period (Apr - Sep) compared to the full year numbers. This is primarily due to the fact that the purchase of raw materials (paper) happens during Oct-Dec (Q3) quarter and the bulk of manufacturing happens during Q3 and Q4, while the sales contribution is only c25-30\% of total annual sales during Q3 and Q4. Inventory is at its peak during Q2, while this quarter also witnesses short term borrowings from banks

Major debtors are realized during Jul-Sep (Q2) quarter, while the sales contribution during the first half of the year is $\mathrm{c} 70-75 \%$

Navneet Education

Publication segment (standalone) - 50.4\% of total revenues during FY2017

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Revenue and EBIT trends for publication segment*


Source: Company data, Spark Capital. *Standalone

Revenue break up for publication segment* - FY 2017


Source: Company data, Spark Capital. *Standalone


## Navneet Education

The target market for Navneet in the supplementary books segment stands at $1,60,048$ (schools) which run on state board curriculum in Maharashtra and Gujarat


The distribution of state board schools across India for the academic year 2015-16


Source: Company data, Spark Capital


The total number of schools which run on state board curriculum in India stand at 15,22,301, out of which, 11,48,738 are government schools and $3,73,563$ are private schools. Navneet caters to only Maharashtra and Gujarat regions in the supplementary books segment and hence the target market size is $1,60,048$ schools

Navneet Education
Navneet is ring-fencing its existing revenue stream (SSC Board) while also adding new revenue streams (CBSE and ICSE) at the same time

| CMP | Target | Rating |
| :---: | :---: | :---: |
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Navneet Education
Understanding the key drivers of various sub-segments with Publication segment

| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs. 220 | BUY |


| Supplementary Books | Private schools | Government Orders | CBSE Textbooks |
| :---: | :---: | :---: | :---: |
| Segment started | 1959 | 2012 | 2013 |
| Target Market | Private schools in Maharashtra and Gujarat | Government schools in Maharashtra | PAN India CBSE Schools / CBSE Pattern Schools. Also venturing into ICSE schools |
| Curriculum | Supplementary books for private schools | Supplementary books for government schools | Textbooks for CBSE affiliated and CBSE pattern schools |
| Market size | Total market size is for the publishing segment is cRs.135bn and is growing at a rate of 12\% PA |  |  |
| Navneet's Market share | 65\% market share in Maharashtra and 70\% market share in Gujarat | Not available | 0.7\% |
| Drivers of revenue | Change in syllabus. Good visibility over the next two years | Existing orders from Anganwadi, Women and child welfare department and Tribal department | Growing in existing states and adding new states |
| Revenues | Rs.4,592mn (FY 16) | Rs. 12mn (FY17), Nil (FY 16), Rs.12mn (FY 15) | Rs. 206 mn (Rs.150m from Maharashtra and Gujarat) during FY 16 |
| Number of schools | 56,940 (in Maharashtra and Gujarat) | 1,03,108 (in Maharashtra and Gujarat) | 18,840 (all over India) |
| Sales model | Push and Pull - workbooks are recommended by school and bought by students but guides and 21 question sets bought directly by students and not recommended | Push - government places orders and Navneet delivers to the government | The school recommends / buys text books in most case and sells to students |
| Author credentials | Doesn't go in books | Doesn't go in books | Not disclosed in books till now but will start from next academic year |
| Products | Work books, guides and 21 question sets | Workbooks and guides as of now | Currently only selling textbooks to schools |
| $S P A R R_{\text {CAPITAL }}$ |  |  |  |

## Change in Syllabus

- Any change in the state syllabus in the states of Maharashtra and Gujarat, where Navneet holds market share of c65\%, will have a significant impact on the revenues, as the old books need to be replaced with new books


## Government Spending/ Initiatives

- Increase in government spending towards Anganwadi, Tribal development, women and child development initiatives will result in increased business opportunity


## CBSE Pattern Schools



- CBSE pattern schools are those institutions where in, CBSE content is used to teach students from Grade I to Grade VIII and SSC content for higher grades. Many of the english medium private SSC schools have started to adopt this practice and use private publisher's text books for the CBSE content.
- There are c17,315 CBSE schools in India, representing huge potential for Navneet to tap revenues from this space
- Navneet has already ventured into states like A.P, Karnataka, Kerala, NCR regions


## E-Learning

- Only 3,000 schools out of 39,000 private schools have been taped in Maharashtra and Gujarat, implying huge potential for further expansion within these two states and in other states
- The acceptability of digitally represented text book content is growing among teachers and students as it is easy to use, access and circulate

Navneet Education

Change in syllabus - Past, Present and Proposed

| PAST ACADEMIC YEAR | MAHARASHTRA |  | GUJARAT |  |
| :---: | :---: | :---: | :---: | :---: |
|  | STANDARDS | SUBJECTS | STANDARDS | SUBJECTS |
| 2015-2016 | V | All Subjects (All Mediums) | All Subjects (English \& Hindi Medium) |  |
|  |  |  | III | All Subjects (English \& Hindi Medium) |
|  |  |  | IV | All Subjects (English \& Hindi Medium) |
|  |  |  | V | All Subjects (English \& Hindi Medium) |
| PAST ACADEMIC YEAR | MAHARASHTRA |  | GUJARAT |  |
| 2016-2017 | STANDARDS | SUBJECTS | STANDARDS | SUBJECTS |
|  | VI | All Subjects (All Medium) | IX | All Subjects except Maths, Science, Sanskrit \& Computer (All Medium) |
|  | IX | Marathi \& Hindi (Paper Pattern) | XI | All Commerce and All Arts Subjects (All Medium) |
|  | X Marathi \& Hindi (Paper Pattern) |  |  |  |
| CURRENT ACADEMIC YEAR | MAHARASHTRA |  | GUJARAT |  |
| 2017-2018 | STANDARDS | SUBJECTS | STANDARDS | SUBJECTS |
|  | VII | All Subjects (All Medium) | X | All subjects Except Maths, Science, Sanskrit \& Computer (All Medium) |
|  | IX | All Subjects (All Medium) | XII | All Commerce and All Arts Subjects (All Medium) |
| ACADEMIC YEAR | MAHARASHTRA |  | GUJARAT |  |
| 2018-2019 | STANDARDS | SUBJECTS | STANDARDS | SUBJECTS |
|  | VIII | All Subjects (All Medium) | IX | Maths, Science, English (All medium) as per NCERT |
|  | X | All Subjects (All Medium) | XI | Maths, Physics, Chemistry, Biology, English (All Medium) as per NCERT |

- Navneet announced the acquisition of Encyclopedia Britannica India (EBI) on Oct 26, 2016 for a cash consideration of Rs.85-90cr and completed the acquisition by Dec 31, 2016
- EBI designs and develops educational products for the India-specific curriculum catering to around 5 m students across India and Indian schools abroad. EBI started its publishing operations in India in 2009

Britannica India will be an independent company within Navneet. Navneet will market Britannica's existing titles like "Know for Sure" and "The English Channnel", while also developing new titles under Britannica brand, editorial supervision and guidelines for 7 years

Navneet can venture into the core text books segment of CBSE/ICSE curriculum
Synergies/benefits to Navneet


The EBITDA margins of Britannica India business can be improved from current levels of c10\% to c20\%

The digital capabilities of Britannica India can complement the e-Learning business of Navneet


Source: Company data, Spark Capital

Product catalogue of Britannica India


[^1]| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs. 220 | BUY |

With Britannica's products mostly focussed towards CBSE and ICSE curriculum, the acquisition of Britannica will help Navneet to strengthen its presence in the CBSE and ICSE curriculum space. Currently, Navneet garners ~3\% of revenues from the CBSE/ICSE segment

At present Navneet caters to the CBSE curriculum only in the ancillary space, for example Grammar books, General Knowledge books etc With the acquisition of Britannica, Navneet will be able to get into the space of core text books for CBSE, for example text books on science, maths etc

Britannica does not have in-house manufacturing facilities unlike Navneet. Britannica outsources the publishing work, resulting in EBITDA margins of only c10\%. With Navneet's acquisition of Britannica India, the EBITDA margins for Britannica India business will be increased to c20\% from the current levels of c10\%, as Navneet can use its in-house content manufacturing facilities for the Britannica India business

Navneet will be able to use the brand of Britannica and have access to new markets

Navneet can use the digital technology capabilities of Britannica to compliment the e-learning business

The sales team hit rate is $\sim 30 \%$ for Britannica and $\sim 14 \%$ for Navneet, leaving huge scope for conversion of sales team efforts to actual revenues
Clients as
on date,
$6000,30 \%$$\quad$ Britannica


Britannica India business generates only $3 \%$ of revenues from Maharashtra and Gujarat in the CBSE books segment, which is highly complementary to the business of Navneet, which derives sales predominantly from Maharashtra and Gujarat

| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs.220 | BUY |



Revenue and EBIT margin trends for Stationery segment


Source: Company data, Spark Capital

Revenue break down for paper stationery segment ( $96 \%$ of total stationery revenues in FY17)


Source: Company data, Spark Capital

Navneet Education
Revenue visibility is at its peak driven by exports which is bolstered by in-house manufacturing capabilities versus outsourced supply of competitors

| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs.220 | BUY |


| Description | Paper Stationery | Non-Paper Stationery |  |
| :---: | :---: | :---: | :---: |
| Manufacturing | Manufactured In-house | Outsourced | Naveneet has two manufacturing plants for paper stationery at Silvassa and Khaniwade (near Mumbai) which has a capacity to produce 150 tons per day. It also outsources manufacturing from Vapi, Vasai, Kanpur and Bangalore |
| market | Fragmented market with $85 \%$ market share by unorganized players | Well established market with c65\% market share by branded players |  |
| Market size | Rs. 100bn | Rs. 50bn | Paper and Non-Paper stationery markets are growing at a rate of $15 \%$ pa |
| Organized player's market share | 15\% | 60\% | Paper and Non-Paper stationery markets are growing at a rate of $15 \%$ pa |
| Navneet's market share in organized market | 15\% | 1.50\% |  |

High margin export orders to drive the stationery segment revenues and margins going ahead


The stationery segment has been a ROE dilutive segment with erratic growth profile and lower margins/ROCE. ITC, the largest player in this segment, has driven down prices and this in turn has forced players like Navneet to cut prices.

However, things have improved with exports picking up in stationery segment. The exports contribution to the stationery revenues increased from 22\% in FY 2012 to 47\% in FY 2017

Source: Company data, Spark Capital

| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs.220 | BUY |

EBITDA margins recovered to 23.8\% in FY17 post dipping in FY16 driven by negative growth in revenues


Source: Company data, Spark Capital
Working capital days reduced by ~40 days during FY12-17


Source: Company data, Spark Capital


Source: Company data, Spark Capital

Change in working capital trends (Rs.mn) - FY17 cash flows impacted due to high negative working capital delta


[^2]
## Navneet Education

The return on equity is strong at an average of $\sim 26 \%$ during FY12-17

| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs. 220 | BUY |

Pre-tax CFO witnessed healthy trends during FY14-16, but dipped in FY17 due to high negative working capital delta


Source: Company data, Spark Capital
Cash at the end of FY17 improved to Rs.97m from Rs.55m in FY15


Source: Company data, Spark Capital

FCF as \% of PAT at an average of $\sim 97 \%$ during FY15-17E


Source: Company data, Spark Capital
Return on Equity is strong at an average of ~26\% during FY12-17


[^3]| CMP | Target | Rating |
| :---: | :---: | :---: |
| Rs. 170 | Rs.220 | BUY |

Financial Summary

| Abridged Financial Statements |  |  |  |  |  | Key metrics |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rs. mn | FY17 | FY18E | FY19E | FY20E | FY21E |  | FY17 | FY18E | FY19E | FY20E | FY21E |
| Profit \& Loss |  |  |  |  |  | Cash flows |  |  |  |  |  |
| Revenue | 11,813 | 13,645 | 15,714 | 17,900 | 20,186 | Cash flow from operations | 1,204 | 1,896 | 2,110 | 2,291 | 2,594 |
| Cost of Material and Manuf expenses | 6,132 | 7,107 | 8,195 | 9,346 | 10,579 | Cash flow from investing | -963 | -280 | -292 | -300 | -300 |
| Employee costs | 1,187 | 1,384 | 1,610 | 1,852 | 2,108 | Cash flow from financing | -203 | -1,030 | -1,192 | -1,369 | -1,550 |
| Gross profit | 4,495 | 5,154 | 5,909 | 6,702 | 7,498 | Free cash flow | 792 | 1,496 | 1,710 | 1,891 | 2,194 |
| Admin \& Other expenses | 1,682 | 1,786 | 2,026 | 2,272 | 2,521 | Change in Cash | 39 | 586 | 626 | 622 | 744 |
| Total expenses | 9,001 | 10,277 | 11,830 | 13,470 | 15,209 | Cash at yr-end | 97 | 683 | 1,309 | 1,931 | 2,676 |
| EBITDA | 2,813 | 3,368 | 3,884 | 4,431 | 4,977 | Growth |  |  |  |  |  |
| Depreciation and amortisation | 284 | 309 | 336 | 362 | 388 | Revenues | 24.4\% | 15.5\% | 15.2\% | 13.9\% | 12.8\% |
| EBIT | 2,529 | 3,058 | 3,548 | 4,069 | 4,589 | EBITDA | 36.8\% | 19.7\% | 15.3\% | 14.1\% | 12.3\% |
| Other income | 152 | 120 | 108 | 100 | 100 | PAT | 65.0\% | 29.6\% | 15.5\% | 14.5\% | 13.0\% |
| PBT | 2,638 | 3,133 | 3,609 | 4,119 | 4,637 | EPS | 66.7\% | 30.9\% | 15.5\% | 14.5\% | 13.0\% |
| Taxes | 827 | 988 | 1,138 | 1,299 | 1,462 | Margins |  |  |  |  |  |
| Associate income and minority interests | -105 | 65 | 81 | 102 | 127 | EBITDA | 23.8\% | 24.7\% | 24.7\% | 24.8\% | 24.7\% |
| PAT | 1,706 | 2,211 | 2,552 | 2,922 | 3,302 | EBIT | 21.4\% | 22.4\% | 22.6\% | 22.7\% | 22.7\% |
| EPS (Rs) | 7.2 | 9.5 | 10.9 | 12.5 | 14.1 | PAT | 14.4\% | 16.2\% | 16.2\% | 16.3\% | 16.4\% |
| Balance sheet |  |  |  |  |  | Return |  |  |  |  |  |
| Shareholders' equity | 6,938 | 8,084 | 9,408 | 10,924 | 12,636 | ROE | 28.4\% | 28.6\% | 28.3\% | 27.7\% | 27.0\% |
| Deferred tax liabilities | 24 | 24 | 24 | 24 | 24 | ROCE | 32.8\% | 33.4\% | 33.9\% | 34.0\% | 33.6\% |
| Total liabilities and equity | 8,704 | 9,930 | 11,337 | 12,940 | 14,745 | Valuation |  |  |  |  |  |
| Fixed assets | 1,864 | 1,955 | 2,019 | 2,057 | 2,070 | Shares outstanding (mn) | 234 | 234 | 234 | 234 | 234 |
| Investments | 447 | 447 | 447 | 447 | 447 | Market cap (Rs. mn) | 39,705 | 39,705 | 39,705 | 39,705 | 39,705 |
| Long term loans and advances | 54 | 54 | 54 | 54 | 54 | EV (Rs.mn) | 41,202 | 40,695 | 40,153 | 39,619 | 38,967 |
| Sundry debtors | 2,781 | 3,212 | 3,570 | 4,067 | 4,586 | EV/Sales (x) | 3.5 | 3.0 | 2.6 | 2.2 | 1.9 |
| Cash and bank Balance | 97 | 683 | 1,309 | 1,931 | 2,675 | EV/EBITDA ( x ) | 14.6 | 12.1 | 10.3 | 8.9 | 7.8 |
| Current assets | 7,243 | 8,885 | 10,465 | 12,259 | 14,288 | P/E (x) | 23.5 | 18.0 | 15.6 | 13.6 | 12.0 |
| Current liabilities | 1,399 | 1,489 | 1,643 | 1,782 | 1,928 | P/B (x) | 5.7 | 4.9 | 4.2 | 3.6 | 3.1 |
| Provisions | 130 | 546 | 629 | 718 | 810 | EPS(E) / Current market price | 0.0 | 0.1 | 0.1 | 0.1 | 0.1 |
| Net current assets | 5,845 | 7,397 | 8,822 | 10,476 | 12,360 | DSO days | 86 | 86 | 83 | 83 | 83 |
| Total assets | 8,704 | 9,930 | 11,337 | 12,940 | 14,745 | Net working capital days | 265 | 265 | 255 | 253 | 253 |

Navneet - Crystal ball Gazing chart

| FY11-17 CAGR \% |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | EBITDA | PAT | Price |
| 13.2 | 15.9 | 17.1 | 21 |



## Disclaimer

| Absolute Rating Interpretation | BUY | Stock expected to provide positive returns of $>15 \%$ over a 1 -year horizon | REDUCE | Stock expected to provide returns of $<5 \%--10 \%$ over a 1 -year horizon |
| :---: | :---: | :---: | :---: | :---: |
|  | ADD | Stock expected to provide positive returns of $>5 \%-<15 \%$ over a 1 -year horizon | SELL | Stock expected to fall $>10 \%$ over a 1-year horizon |

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